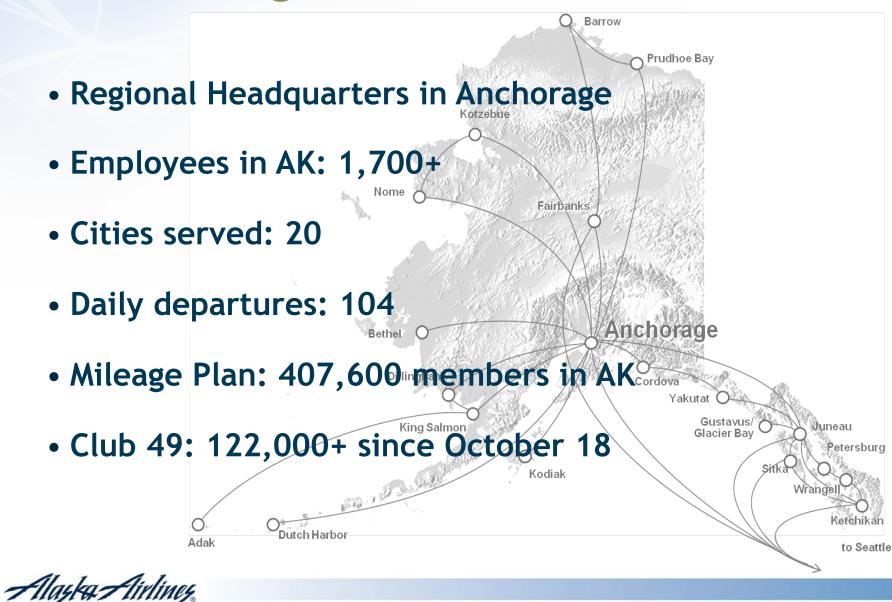
Alaska Resource Development Council



Bill Ayer, Chairman and CEO Alaska Air Group November 17, 2011

Alaska Airlines.

Serving our namesake state



1

Get the right people on the bus



2

Create a sense of urgency



3

Focus on one or two big ideas



4

What you measure gets done



5

Focus on what you can control over the long term



6

Be completely customer focused



7

Don't confuse being popular with doing the right thing



8

Develop win-win strategic partnerships



Four simple principles

Don't buy things you can't afford

Don't borrow money you can't pay back

Don't do deals you don't understand

If it doesn't seem right, it probably isn't



Alaska Mobile Track

