Resource Development Council Annual Conference November 20-21, 2003

Interior Alaska Segment
Orie Williams
President and CEO
Doyon, Limited

Doyon, Limited

- Formed in 1972 after passage of ANCSA
- Represents Natives with ties to Interior
- Currently over 14,000 shareholders
- ANCSA land entitlement of 12.5 million acres
- 2002 profit of \$4.3 million; projected much higher in 2003
 - Revenues from investment portfolio, operating subsidiaries and joint ventures
 - Historic focus on natural resource development and related support services
 - 1200 employees within Doyon companies

- Operating subsidiaries committed to:
 - Customer value
 - Safety
 - Best practices
 - Shareholder training, hire, retention and promotion

Doyon Drilling, Inc.

- 20 years of operations on North Slope
 - 100% ownership by Doyon, Limited since 1993
- 5 arctic drilling rigs
- Numerous drilling awards and records

Doyon Universal Services J.V.

- Formed in 1992
- 50/50 venture between Doyon Services, Inc. and Universal Sodexho
- Focus on remote camp services and security, including
 - TAPS, drill rigs, oil field facilities, Pogo exploration camp
 - Also, NMD (Ft. Greely), ConocoPhillips Anchorage Towers,
 Anchorage Animal Control, Williams Refinery

Doyon Tourism, Inc.

- Formed in 1995
- Denali National Park Operations
 - Kantishna Roadhouse
 - Kantishna Wilderness Trails
 - Denali River Cabins
 - National Park Service Principal Concession Contract
 - 51/49 joint venture with Aramark Sports and Entertainment Services since 2002

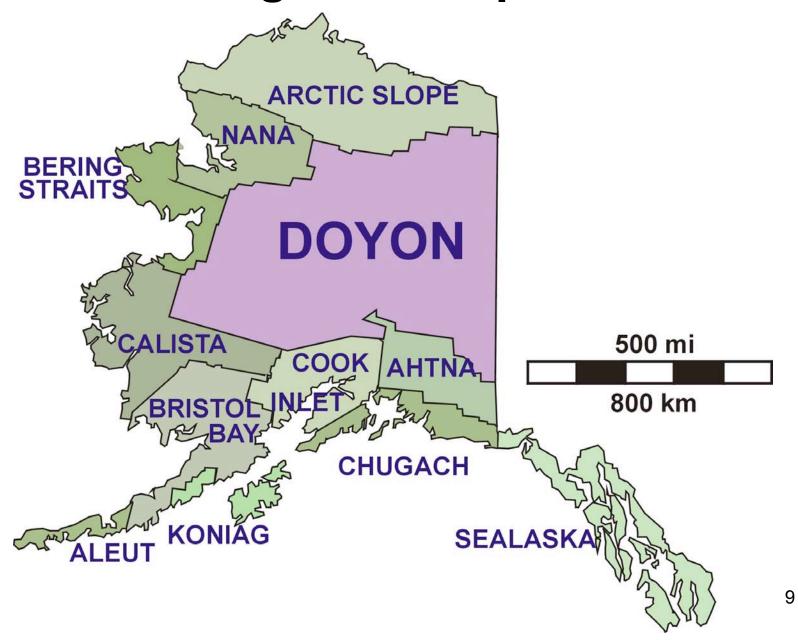
Doyon Properties, Inc.

- Formed in 1997
- Commercial and residential real estate ownership, development and management (non-ANCSA properties)
- □ SBA 8(A) program initiative
 - Doyon-American Joint Ventures
 - Construction at Ft. Wainwright, Eielson AFB
 - Reviewing other opportunities, likely through new subsidiary Doyon Development, Inc.

Doyon Lands and Natural Resources

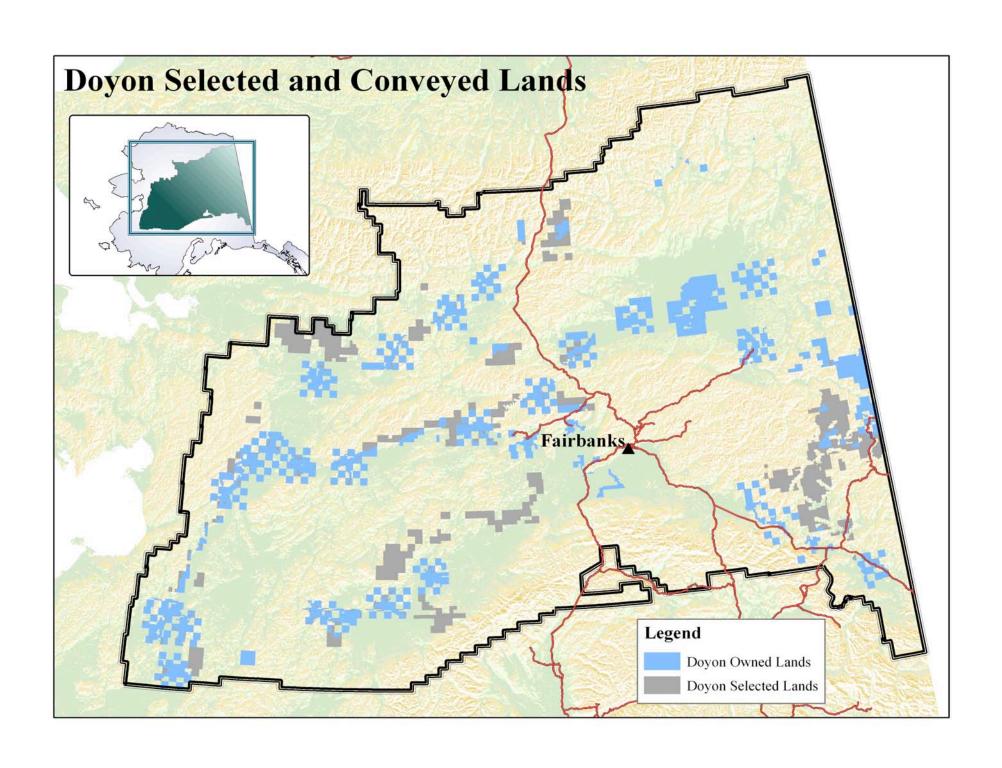
- ANCSA entitlement of 12.5 million acres
 - 9 million surface and subsurface
 - 3.5 million subsurface beneath village surface
 - □ 10 million conveyed after 32 years (ANCSA enacted in 1971)
 - 2.5 million yet to be conveyed
- S.1466 introduced by Sen. Murkowski to speed up and finalize conveyances by 2009 to ANCSA corporations and State of Alaska for statehood grant lands.

Native Regional Corporations



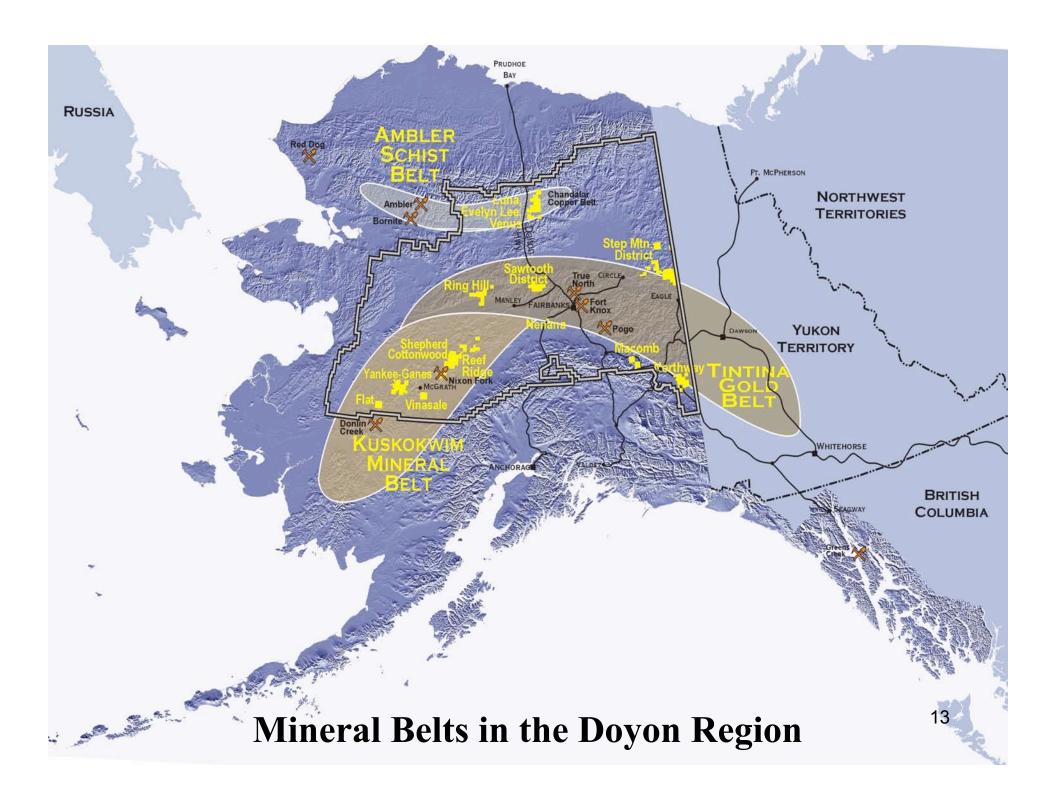
Doyon Exploration History

- Over 25 years with over 20 companies
- Base and precious metals
- Oil and gas
- More than \$125 million spent by oil and gas, and mining companies
- No production---yet
- Huge area, still very underexplored
 - Example: Only five wells drilled for oil in area larger than Texas



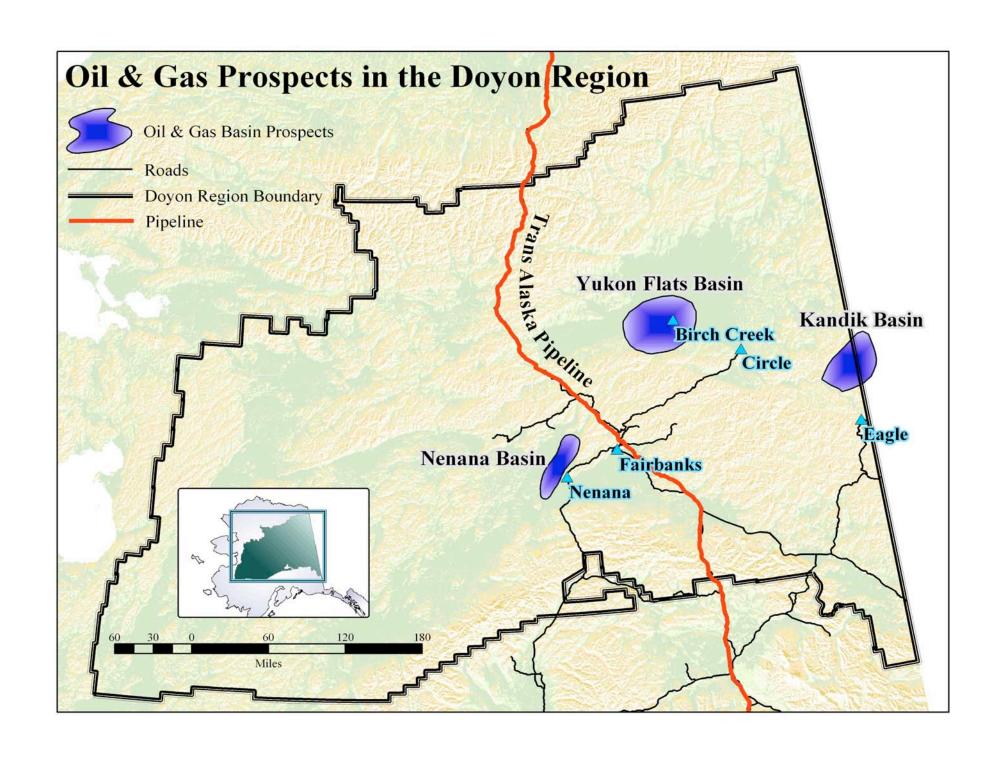
Base and Precious Metals

- Doyon has land positions, prospects and discoveries in several recognized mineral belts
 - Extensive proprietary data base
 - Actively market opportunities on Doyon and nearby lands
- Due to multi-year depression in gold price, only one active program today on Doyon lands
 - Gold exploration at Chicken Mountain (Flat)
- However, Alaska poised for renewed exploration
 - Elephant country
 - Solid rebound in gold price
 - Pogo and Donlin moving forward sends positive message
- Industry interest picking up
 - Several companies reviewing Doyon prospect data



Major Interior Oil and Gas Basins

- Nenana
 - new exploration pending-within 18 months
- Yukon Flats
 - new exploration possible-within 2-3 years
- Kandik
 - new exploration unlikely-for at least 5 years
- Doyon has large land positions in all three
 - Over 1.5 million acres total



Current Oil and Gas Activity

Nenana Basin

- 500,000 acres adjacent to Parks Hwy, Alaska Railroad and Anchorage-Fairbanks Intertie; 40 miles to Fairbanks
- Doyon lands leased to Andex Resources
 - Covers much of deepest part of basin
- State of AK exploration license to Andex
- Seismic in winter 2004-2005

Target: Conventional Natural Gas

- 3-10 TCF of recoverable gas possible
 - Organic rich gas shows in prior wells drilled for oil
 - Numerous structures identified in reprocessed Shell seismic
 - Deep Tertiary, non-marine basin (20,000 ft.)

Primary Markets: Fairbanks at 15-30 BCF/year

- Heat and power
- Commercial, residential, military
- Anchorage markets possible

Current Oil and Gas Activity

Yukon Flats Basin

- 500,000-1 million acres are prospective—65-90 miles from TAPS
- Combination of Doyon and federal lands
- 240 miles of seismic and other work by Exxon in late 1980's
 - Seismic and full data package licensed to Doyon
 - Several large structures identified
 - Deep Tertiary and Mesozoic basin (20,000 ft.)
 - Non-marine and possible marine sections
 - Recent re-evaluations of data (Doyon, USGS)

Target: Oil

- 500 million-1.5 billion barrels of recoverable oil possible from structures
 - Additional traps likely
 - Traps charged with oil?
 - Significant amounts of gas likely, but Fairbanks markets are distant

Current industry interest in Doyon lands

New State exploration incentives help drive interest (40% tax credit)

Other Oil and Gas Possibilities

Kandik Basin

- 500,000 acres of Doyon and Yukon Territory lands now prospective
 - World class marine source rocks and seeps in outcrop
 - 3 dry holes drilled in over mature areas in 1970s
 - ARCO identified new drill prospects in different part of basin during new exploration in mid-1980s, early 1990s
- Oil and gas possibilities
 - 100-750 million barrels of recoverable light oil/condensate
 - Up to 2 TCF of gas
- Remote and rugged country
 - Best access from Canada side?
- Probably too small to be attractive to industry in near term
- Potential for cooperative efforts with Yukon government

Special Mention Two Projects of Statewide

Importance

- Pogo gold mine construction
- Donlin Creek gold mine development

- World-class mines; 1 to 1.5 million ounces per year combined
- Will stimulate additional exploration on public and private lands--dozens of prospects nearby, including many on Doyon lands
- Will create new infrastructure, hundreds of new jobs, and new regional economies

Doyon Direct Involvement Pogo and Donlin Creek

Pogo

- Doyon Universal JV current provider of camp services
- Well-positioned to compete for much larger camp services contract for pending construction and subsequent operation of mine

Donlin Creek

- Working with State and Calista on study for Yukon River port and road into the larger mining district that includes prospects on Doyon and State lands
- Working with Placer Dome on fuel and power supply needs
 - Doyon, Clearflame Resources and Centennial Gas Liquids venture
 - Ship propane and butane to St. Michael, barge fuel to near Holy Cross, pipeline to underground storage near mine site for power generation with gas turbines
 - Lowest capital and per kilowatt costs (unsubsidized), easiest power option to permit
 - Placer Dome decision on power options due Spring 2004