

# **RESOURCE DEVELOPMENT COUNCIL**

Growing Alaska Through Responsible Resource Development

#### Founded 1975 2011-2012 Executive Committee Tom Maloney, President Phil Cochrane, Sr. Vice President L.F. "Len" Horst, Vice President Eric Fjelstad, Treasurer Ralph Samuels, Secretary Wendy Lindskoog, Past President Bob Berto Patty Bielawski Pal Carler Marilyn Crockett Sleve Denton Jeff Foley Stan Foo Paul Glavinovich Scott Jepsen Lance Miller Lisa Parker Dale Pittman Ethan Schutt Lorna Shaw John Shively Jeanine St. John Scott Thorson Cam Toohey Directors Greg Baker Dave Benton Allen Bingham Dave Chaput Steve Connelly Bob Cox Dave Cruz Allan Dolynny Paula Easley Ella Ede Brad Evans Corri Feige Carol Fraser Tim Gallagher Ricky Gease Dan Graham Chuck Greene Scott Habberstad Karl Hanneman **Rick Harris** Paul Henry Steve Hites Larry Houle Teresa Imm Bill Jeffress Mike Jungreis Frank Kelty Kip Knudson Thomas Krzewinski Jim Laiti John Lau Tom Lovas Andy Mack Thomas Mack John MacKinnon Stephanie Madsen Sam Mazzeo Mary McDowell Ron McPheters James Mery Denise Michels Hans Neidig Judy Patrick Charlie Powers Mike Satre Mary Sattler Ken Sheffield Keith Silver Lorali Simon John Sturgeon Dan Sullivan Michael Terminel Jan Trigg

Ex-Officio Members Senator Mark Begich Senator Lisa Murkowski Congressman Don Young Governor Sean Parnell

# **BREAKFAST MEETING**

Thursday, September 1, 2011

- 1. Call to order -Tom Maloney, President
- 2. Self Introductions
- 3. Headtable Introductions
- 4. Staff Report Carl Portman, Deputy Director
- 5. Program and Keynote Speaker:

#### Challenges of Declining Throughput & What We Learned From The Low Flow Study

Admiral Tom Barrett, President, Alyeska Pipeline Service Company

#### Next Meetings:

Thursday, September 15: *The State of Alaska's Comprehensive Strategy to Arrest the Throughput Decline in the Trans-Alaska Pipeline System*, Commissioner Dan Sullivan, Alaska Department of Natural Resources

*Please add my name to RDC's mailing list:* 

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# 32nd Annual Alaska Resources Conference

November 16-17, 2011 Dena'ina Civic & Convention Center Anchorage, Alaska

Sponsorship & Exhibitor Showcase Opportunities





### Wednesday and Thursday, November 16-17 Dena'ina Civic & Convention Center Anchorage, Alaska

RDC's 32nd Annual *Alaska Resources Conference*, will provide timely updates on projects and prospects, address key issues and challenges, and consider the implications of state and federal policies on Alaska's oil and gas, mining, and other resource development sectors. The conference will also feature the latest forecasts and updates on Alaska's main industries, as well as how companies are navigating the current economic environment.

Over 1,000 people are expected to register and attend Alaska's most established and highest profile resource development forum of the year. Attendees will include decision-makers from across all resource industries, support sectors, Native corporations, federal, state, and local government agencies, as well as educators and students. RDC would be honored to have your company sponsor the *Alaska Resources Conference*. Sponsors and attendees will be treated to a diverse and knowledgeable slate of speakers, as well as networking opportunities, such as gourmet breaks in the exhibit area, luncheons, and a VIP reception.

Your sponsorship dollars stay right here in Alaska. RDC puts them to work for its members to influence and shape state and federal public policy, encourage investment in Alaska, and grow the economy through responsible resource development.

Please join us at the Dena'ina Civic & Convention Center in Anchorage on November 16-17, 2011.

Thank you for your support and participation!





### **Event Sponsorship & Exhibit Opportunities**

### Platinum Sponsor \$5,000

- Ten registrations to the conference (\$4,500 value)
- Half-page ad in the conference program\*
- Sponsor recognition in all conference communications and the Resource Review newsletter
- Display of your company logo in PowerPoint screens at the conference
- \* Due Friday, October 28. Ads are 5"h x 7.25"w. Send ad and logo to RDC at resources@akrdc.org

### Cosponsor \$3,000

- Six registrations to the conference (\$2,700 value)
- Quarter-page ad in the conference program\*
- Sponsor recognition in all conference communications and the Resource Review newsletter
- Display of your company logo in PowerPoint screens at the conference

\*Due Friday, October 28. Ads are 5"h x 3.5"w. Send ad and logo to RDC at resources@akrdc.org

### **General Sponsor \$2,000**

- Four registrations to the conference (\$1,800 value)
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- Display of your company logo in PowerPoint screens at the conference

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- Two registrations to the conference (\$900 value)
- Sponsor recognition in all conference communications and the Resource Review newsletter
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### Exhibitor \$1,000

- Exhibit booth at the conference\*
- Includes one registration to the conference
- Recognition in conference program
- \* Booths are 10' x 10'. Space selection is first-come, first-serve.

### Return pledge form by October 7 to be listed in the conference brochure. Please send ads and logos by October 28 to resources@akrdc.org.



### **Specialty Sponsorship Opportunities**

### Wednesday or Thursday's Luncheon Sponsor \$7,000 each

Largest attraction of the conference featuring keynote speakers and gourmet lunch. ONE REMAINING!

#### Wednesday or Thursday's Eye-Opener Breakfast \$4,000 each

Every registrant's first stop! A warm buffet with a wide variety of breakfast fare. ONE REMAINING!

### Wednesday or Thursday Morning Breaks \$3,000 each ONE REMAINING!

The conference stops for these popular breaks. Advertise your company with our specially-designed breaks!

#### Wednesday Afternoon Break \$3,000

Network at an old-fashioned ice cream social event with other special treats.

### Thursday Send-Off Toast \$5,000

Champagne and sparkling cider and chocolate-covered strawberries provide an elegant conclusion to Alaska's premier conference on resource development. Sponsor is welcome to deliver closing toast.

#### **Centerpiece Sponsor SOLD OUT!**

Personalized arrangements at each table with your company logo.

#### VIP Reception Sponsor SOLD OUT!

Wrap up the opening day of the conference with a networking reception open to all conference attendees featuring cocktails and gourmet appetizers.

### Wednesday or Thursday's Espresso Coffee Stand Sponsor \$3,000 each

A big hit among conference attendees who so much appreciate gourmet lattes, mochas, and specialty teas. Your company logo on every cup! **ONE REMAINING!** 

#### **RDC Grand Raffle**

Donate a prize of your choice for the popular drawing held at the close of the RDC Conference. Donors are recognized in the conference program.

Please fill out the following information and email to resources@akrdc.org or fax the form to (907) 276-3887. Questions? Call (907) 276-0700. RDC will send an invoice or gladly accept credit card payments.

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# RESOURCE DEVELOPMENT COUNCIL

#### Growing Alaska Through Responsible Resource Development

August 26, 2011

Founded 1975 2011-2012 Executive Committee Tom Maloney, President Phil Cochrane, Sr. Vice President Mr. Wallace Evans, Operating Permits Supervisor L.F. "Len" Horst, Vice President Alaska Department of Environmental Conservation Eric Fielstad, Treasurer Ralph Samuels, Secretary Wendy Lindskoog, Past President 619 E. Ship Creek Avenue Suite 249 Bob Berto Anchorage, AK 99501 Patty Bielawski Pat Carter Marilyn Crockett Dear Mr. Evans: Steve Denton Jeff Foley Stan Foo The Resource Development Council for Alaska, Inc. (RDC) is writing to express its support Paul Glavinovich Scott Jepsen Lance Miller for the renewal of the Air Quality Control Operating Permit No. AQ0173TVP02 for the Golden Valley Electric Association (GVEA) Healy Power Plant. Lisa Parker

> RDC is a statewide business association comprised of individuals and companies from Alaska's oil and gas, mining, forest products, tourism and fisheries industries. RDC's membership includes Alaska Native Corporations, local communities, organized labor, and industry support firms. RDC's purpose is to encourage a strong, diversified private sector in Alaska and expand the state's economic base through the responsible development of our natural resources.

> The Healy Clean Coal Plant (HCCP) is a 50-megawatt coal-fired plant that would supply electricity to Interior Alaska. The plant features new technology and emission controls, enabling it to be one of the cleanest burning power plants in Alaska. HCCP went through a full permitting process in the late 1990s, and during startup operations, met or exceeded all environmental performance standards.

> Extensive infrastructure, including a coal mine in the proximity, transmission lines, and the existing plant are already in place, and the project is ready to move forward with no additional environmental impact. In addition, HCCP was designed to burn low-grade coal that is currently being mined and moved aside to access higher-grade coal in demand by other consumers. Without HCCP in operation, this coal is going to waste.

> In consideration of current oil prices, HCCP has the ability to reduce GVEA members' electricity bills by 20%. This is welcome relief in Interior Alaska, where temperatures dip well below zero for weeks on end and energy prices soar. It is estimated that GVEA members are purchasing power at three times the cost of the national average. In addition to lowering energy costs, HCCP operations would create a number of jobs for Interior residents.

In conclusion, RDC strongly supports the renewal of GVEA's operational permit for the Healy Clean Coal Plant. Thank you for the opportunity to comment on this important issue.

Sincerely,

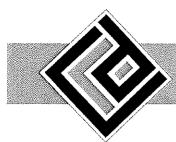
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Deantha Crockett **Projects Coordinator** 

CC:

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# **RESOURCE DEVELOPMENT COUNCIL**

Growing Alaska Through Responsible Resource Development

August 15, 2011

Ms. Allison Banks, Environmental Protection Specialist Glacier Bay National Park and Preserve PO Box 140 Gustavus, AK 99826

Dear Ms. Banks:

The Resource Development Council for Alaska, Inc. appreciates the opportunity to comment on the proposed 2012 use quota for ships entering into Glacier Bay Park and Preserve.

RDC is a statewide business association comprised of individuals and companies from Alaska's oil and gas, mining, forest products, tourism and fisheries industries. RDC's membership includes Alaska Native Corporations, local communities, organized labor, and industry support firms. RDC's purpose is to encourage a strong, diversified private sector in Alaska and expand the state's economic base through the responsible development of our natural resources.

RDC supports increased access, by visitors and residents alike, to scenic wonders like Glacier Bay. The proposal to maintain the same quota as 2011 is adequate. However, increasing the number of ships allowed to enter Glacier Bay could promote the expansion of cruise itineraries and ultimately increase the number of passengers. As nearly 60 percent of Alaska's visitors arrive in the state via cruise ship, actions to increase access will reap significant benefits to Alaskan businesses, with no adverse impact to the environment.

Thank you for the opportunity to comment on this important issue.

Sincerely,

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Deantha Crockett Projects Coordinator



# **RESOURCE DEVELOPMENT COUNCIL**

#### Growing Alaska Through Responsible Resource Development

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Jan Trigg

July 29, 2011

Ms. Donna Downing Office of Water Environmental Protection Agency 1200 Pennsylvania Ave., NW Washington, D.C. 20460

Attn: Docket ID No. EPA-HQ-OW-2011-0409

Dear Ms. Downing:

The Resource Development Council (RDC) is writing to urge the Environmental Protection Agency (EPA) and the Corps of Engineers (Corps) to not publish the proposed guidance that will expand their jurisdiction under the Clean Water Act (CWA) to virtually all waters of the United States. The joint guidance will affect wetlands, as well as the National Pollutant Discharge Elimination System (NPDES) permitting program, EPA's oil spill program, and state water quality certification processes. The guidance will have an impact on numerous industries, at a time when the nation is struggling with a potential debt default, a weak economy, and chronically high unemployment.

RDC is an Alaskan non-profit association comprised of individuals and companies from Alaska's oil and gas, mining, timber, tourism, and fisheries industries, as well as Alaska Native corporations, local communities, organized labor, and industry support firms. RDC's purpose is to link these diverse interests together to encourage a strong, diversified private sector in Alaska and expand the state's economic base through the responsible development of our natural resources.

The expanded definition of "waters of the U.S." in the proposed guidance would impose additional burdens on American manufacturing and the general economy. Here in Alaska, those additional burdens would further hamper responsible development of the state's natural resources, including oil and gas and mining. Moreover, community infrastructure projects could be impacted, given most of Alaska's non-mountainous lands are or would be considered wetlands. RDC believes the guidance exceeds congressional intent.

Expanding EPA and Corps jurisdiction to all waters, whether intrastate or interstate, will create significant problems in permitting, increased costs for compliance, new land use restrictions, and yet more uncertainty for industries and communities. The guidance is also vague as to where the EPA's and Corps' jurisdiction ends. While the guidance applies to wetlands, it is unclear as to how the EPA and Corps will address other bodies of water such as temporary run-offs and snowpack. It will be a hindrance and outright barrier to economic growth.

While the agencies claim the guidance is legally nonbinding, it will potentially give the agencies jurisdiction over most U.S. waters, private property, and federal lands. Given so much of Alaska is under federal ownership, the 49<sup>th</sup> state stands to be disproportionately impacted.

The new guidance appears to be a step in the direction of ultimately overturning the Rapanos and SWANCC Supreme Court decisions of 2006 and 2001 that limited wetlands regulation jurisdiction of the EPA and Corps to "navigable waters" as passed by Congress in the 1972 CWA. The draft guidance could potentially expand federal oversight to nearly all U.S. waters by giving federal agency field staff a plethora of approaches to make jurisdictional determinations.

The draft guidance will allow the federal government to expand CWA coverage to any and all bodies of waters which have a "significant nexus" to a traditional navigable water or interstate water, including:

- Tributaries to traditional navigable waters or interstate waters;
- Wetlands adjacent to jurisdictional tributaries to traditional navigable waters or interstate water;
- Waters that fall under the "other waters" category of regulations

According to the EPA's release on the guidance, the agency will divide these "other waters" into two categories, those that are physically proximate to other jurisdictional waters, and those that are not, and discuss how each category should be evaluated. RDC understands that the EPA and Corps will also continue to regulate:

- Traditional navigable waters;
- Interstate waters;
- Wetlands adjacent to either traditional navigable waters or interstate waters;
- Non-navigable tributaries to traditional navigable waters that are relatively permanent, meaning they contain water at least seasonally;
- Wetlands that directly abut relatively permanent waters

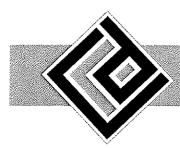
In conclusion, considering the many important issues addressed by the proposal and the economic interests at stake, RDC urges the EPA and Corps to not publish the proposed guidance. Jurisdiction should not be expanded beyond congressional intent, but limited to navigable waters as intended by Congress under the CWA. Changes in the regulatory scheme of the CWA should be done consistent with the law or legislative action by Congress, not vague definitions and broad interpretations that empower EPA and Corps officials with informal and ambiguous controls over private, state, and federal lands.

Thank you for the opportunity to comment on the draft guidance.

Sincerely,

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Carl Portman Deputy Director



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Stan Foo Paul Glavinovich

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# **RESOURCE DEVELOPMENT COUNCIL**

#### Growing Alaska Through Responsible Resource Development

July 21, 2011

Regulatory Commission of Alaska 701 W. 8<sup>th</sup> Avenue, Suite 300 Anchorage, AK 99501-3496

Re: Fire Island Wind Farm Purchase Agreement

To Whom It May Concern:

The Resource Development Council (RDC) is writing to support the proposed power purchase agreement between Cook Inlet Region, Inc., (CIRI) and Chugach Electric Association. RDC urges the Regulatory Commission of Alaska to approve the agreement.

RDC is a statewide membership-funded organization founded in 1975. Our Alaskan membership is comprised of individuals and companies from Alaska's oil and gas, mining, timber, tourism, and fisheries industries, as well as Alaska Native corporations, local communities, organized labor, and industry support firms. RDC's purpose is to link these diverse interests together to encourage a strong, diversified private sector in Alaska and expand the state's economic base through the responsible development of our natural resources.

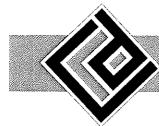
RDC supports private investment in energy infrastructure such as CIRI's Fire Island Wind Project. Such investment is necessary and an important piece of our local energy puzzle going forward. Moreover, the development of renewable energy resources, such as the wind resource at Fire Island, is complimentary to and ultimately supportive of conventional oil and gas development. Further, the CIRI wind project will help provided needed diversification to Southcentral Alaska's energy portfolio.

Although the cost of wind-generated energy from Fire Island may be slightly higher than other sources of energy in the short term, the long-term benefits and costs will benefit the local economy and consumers. Under the purchase power agreement, the cost of energy from Fire Island will be stable over a 25-year period, which we view as a favorable factor.

CIRI needs to start construction on the project by October to qualify for federal and state grants that are critical to the development and cost of the project. Therefore, RDC urges the Regulatory Commission of Alaska to expeditiously approve the agreement.

Sincerely,

Carl Portman Deputy Director



2011-2012 Executive Committee

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### **RESOURCE DEVELOPMENT COUNCIL**

Growing Alaska Through Responsible Resource Development

July 8, 2011

Tom Maloney, President Phil Cochrane, Sr. Vice President "Len" Horst, Vice President Eric Fjelstad, Treasurer Mr. James Kendall, Regional Director Ralph Samuels, Secretary Wendy Lindskoog, Past President Bureau of Ocean Energy Management, Regulation, and Enforcement Bob Berto Alaska OCS Region Patty Bielawski Pat Carter 3801 Centerpoint Drive, Suite 500 Marilyn Crockett Steve Denton Anchorage, AK 99503-5820 Jeff Foley Stan Foo Paul Glavinovich Scott Jepsen Lance Miller Lisa Parker Re: Comments on Revised Draft SEIS, Lease Sale 193 Chukchi Sea Dale Pittman Ethan Schutt Lorna Shaw Dear Mr. Kendall: John Shively Jeanine St. John Scott Thorson The Resource Development Council (RDC) is writing to urge the Bureau of Cam Toohey Directors Greg Baker Dave Benton Ocean Energy Management to affirm Lease Sale 193 as held in 2008. The Supplemental Environmental Impact Statement (SEIS) provides sufficient Allen Bingham Dave Chaput information and analysis to support a decision affirming the sale. Steve Connelly Bob Cox Dave Cruz Allan Dolynny OCS oil and gas development is absolutely critical to Alaska's future Paula Easle Ella Ede Brad Evans economy. With the Trans-Alaska Pipeline System now running at one-third Corri Feige capacity, exploration blocked in ANWR, and non-development activists Carol Fraser Tim Gallagher working toward Wilderness designations in the National Petroleum Reserve, Ricky Gease Dan Graham Chuck Greene nothing less than Alaska's future economy is at stake. Scott Habberstad Karl Hanneman Rick Harris

The responsible development of potentially immense oil and gas deposits in the Chukchi Sea would significantly boost the economy and extend the life of the oil pipeline. Without new federal oil production, TAPS could be uneconomic to operate at some point in the next decade.

If there is no oil and gas development in ANWR and the OCS, and the best prospects in NPR-A are taken off the table, the federal government must then accept the consequences, including heavier reliance on foreign oil, soaring trade deficits, a weaker national economy, and compromised national security. For Alaskans, our future will be bleak with the state losing much of its economic base.

Not developing federal oil in Alaska makes no sense from an economic and energy security standpoint, especially given the fact that America imports over 50 percent of its oil, and at a great cost.

With its enormous potential reserves, the OCS can sustain Alaska's economy for generations. The public interest should compel the Obama

Paul Henry Steve Hites Larry Houle Teresa Imm Bill leffress Mike Jungreis Frank Kelty Kip Knudson Thomas Krzewinski - Jim Laiti John Lau Tom Lovas Andy Mack Thomas Mack John MacKinnon Stephanie Madsen Sam Mazzeo Mary McDowell Ron McPheters James Mery Denise Michels Hans Neidig Judy Patrick Charlie Powers Mike Satre Mary Sattler Ken Sheffield Keith Silver Lorali Simon John Sturgeon Dan Sullivan Michael Termine Jan Trigg

**Ex-Officio** Members Senator Mark Begich Senator Lisa Murkowski Congressman Don Young Governor Sean Parnell administration to move forward with policy that encourages job creation, supports national energy security while growing the economy, and providing the nation with much needed domestic energy supplies.

RDC has a high level of confidence that exploration and development can occur safely in the Arctic and that mitigation measures can be put in place to address most concerns. Development can and does occur without harm to polar bears, caribou and other species.

Since the 2010 oil spill in the Gulf of Mexico, opponents of offshore drilling are calling for an indefinite ban on new exploration and development in Alaska. RDC sharply disagrees. Operating conditions in these waters are categorically different than those in the deep waters of the Gulf of Mexico and pose much lower risk. Moreover, the processes and safeguards in place today in Alaska should allow leasing and exploration activity to resume in the Alaska OCS.

Drilling in the Arctic offers distinct difference than deepwater exploration and development in the Gulf of Mexico. The pressure encountered in deepwater drilling is multiple times greater than in Alaska, where wells would be in very shallow water. In addition, the relatively shallow water depth in the Chukchi Sea would allow blowout preventers to close much more rapidly than those in deep water. The blowout preventers would also be directly accessible to dive teams, unlike the Gulf where any maintenance or repairs had to be accomplished by remote control vehicles. Another distinction is that many Alaskan offshore operations are seasonal in nature. For example, Shell has proposed conducting its exploratory drilling during the summer and fall open water season. Ice management vessels will be positioned on site to deflect any ice flows that could potentially approach a rig. There are also major differences between state and federal oversight and regulatory frameworks, as well as fundamental differences in the geology of the regions. All of these contrasts warrant special consideration in public policy decisions and should lead the BOEMRE to conclude that exploration should move forward in the area covered by Lease Sale 193.

Advances in technology provide an additional measure of confidence in Alaska drilling. Energy development in Alaska is subject to in-depth analysis by federal law, a stringent permitting process, and oversight by state and federal agencies. In every instance, development is preceded by extensive studies.

RDC recognizes that subsistence whaling is vitally important, both economically and culturally to North Slope villages. Industry and government working together have the ability to protect subsistence resources while producing needed domestic energy for the nation. Strong regulatory oversight, combined with other mitigation measures, can be employed to protect all resource and subsistence users.

While the Chukchi and Beaufort Seas are considered frontier areas, exploration activity has occurred there before. In fact, thirty wells have been drilled in the Beaufort and five in the Chukchi – all without incident. These wells were drilled in the 1980s, utilizing older technology compared to what exists today. Moreover, there has never been a blowout in the Alaska or the Canadian Arctic that has resulted in an oil spill.

Opponents of oil exploration have cited the lack of infrastructure in the Arctic as a reason not

to drill in the region. However, it is important to note that additional infrastructure will be built to accommodate future needs once exploration and development activities move forward. The lack of infrastructure today is due directly to the fact that there has been virtually no ongoing development or commercial activity of any kind offshore in the Arctic.

The SEIS concludes that the probability of a very large oil spill is very minimal and Shell has defended its ability to quickly cap blowouts and to contain and clean up spilled oil. Shell has committed to stage extensive resources onsite to immediately respond to any incident. The company has also committed to building and staging in the region a pre-fabricated dome to place over a troubled well. Moreover, virtually all functions of Shell's operations will be monitored at remote sites off the rig, giving industry and government critical "real-time" data and allowing for early detection of potential problems. In addition, the Alaska Clean Seas consortium has substantial resources and experience in the Arctic and has done extensive mapping to identify sensitive areas. The consortium has also conducted extensive safety and oil spill drills in the Arctic and has active research programs dating back into the early 1980s.

Some groups opposing offshore development will insist that all scientific and research data gaps be eliminated before exploration is even considered. In our view, this is unreasonable. A significant scientific record exists in the Arctic and industry and others are well positioned to add to it with new studies, while exploration moves forward in a cautious and responsible manner. The North Slope and the offshore are now perhaps the most studied energy basins in America. The federal government has spent more than \$500 million on studies in Alaska and in the past decade the agency has funded hundreds of studies here, with the majority of those focused on the Beaufort and Chukchi Seas. Rather than wait for all the questions to be answered, drilling should proceed as research continues to advance our knowledge of the Arctic.

Those who oppose exploration in the Arctic would study this issue indefinitely and use any data gaps as an excuse for inaction. There will always be gaps and unanswered questions, no matter where exploration and development occur. In fact, significant gaps existed before and during development of the North Slope's most prolific oil fields. Despite these gaps, development moved forward in a responsible manner while at the same time our knowledge and understanding of the Arctic advanced. But not all questions and concerns regarding oil and gas exploration and development can be answered and met. Not all risks can be eliminated. If we wait until we have all the answers, drilling will never occur. That may be the goal of some, but that ignores the nation's need for domestic sources of oil. If the federal government insists that every risk be eliminated, then it must be prepared to significantly increase foreign imports to meet future needs. It must then also accept the consequences of a heavier reliance on foreign oil, including higher trade deficits, a weaker and more vulnerable economy, and compromised national security. Put another way, failure to move forward with OCS development in Alaska will put the state economy at risk, as well as the nation's security.

Between ANWR, NPR-A and the Alaska OCS, there could be nearly 40 billion barrels of oil in place. By comparison, 16 billion barrels of oil have been produced on state lands across the North Slope in 33 years. The sustainability of TAPS and Alaska's economy will largely depend on some combination of oil production from these federal areas, which represent the nation's best onshore and offshore prospects for major discoveries.

New production in the Alaska OCS would reduce America's reliance on foreign energy. The Alaska OCS is an important future source of U.S. energy supply with up to 29 billion barrels and over 235 trillion cubic feet of natural gas potentially in place. The potential recoverable reserves offshore Alaska is more than all the current total proven U.S. oil reserves of approximately 21 billion barrels. Alaska could have the ninth largest oil resources in the world ahead of Nigeria and Libya – if access is granted to these potential reserves. Moreover, OCS gas reserves would significantly improve the long-term economic viability of the proposed gas pipeline from the North Slope to the Lower 48 – a clean energy priority of the Obama administration. To become a reality, the pipeline requires additional gas reserves beyond what has already been discovered onshore.

Given its potential for immense recoverable reserves and enormous economic benefits to the state and nation, the Alaska OCS should be opened to responsible development. OCS development would generate hundreds of billions of dollars in royalty and tax revenues to the state and federal governments and aid the nation's economic recovery by reducing the trade deficit and creating tens of thousands of new jobs. Indeed, OCS leases off Alaska's coast have already generated billions of dollars to the federal treasury.

The OCS can sustain Alaska's economy for generations. Currently there are more than 108,000 Alaskan jobs tied to the discovery, production and shipment of Alaskan oil and natural gas, accounting for more than 15 percent of Alaska's population. According to a University of Alaska study, OCS production could provide an annual average of 54,700 jobs nationwide with an estimated cumulative payroll of \$145 billion over the next 50 years. Moreover, revenues generated from OCS development in the Arctic could amount to \$193 billion in revenues to federal, state and local governments over a 50-year period.

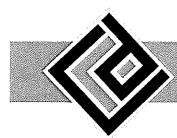
RDC and many Alaskans share President Obama's view that America needs to conserve more and put new emphasis on renewable and alternative energy. By doing so, the nation can ultimately break its reliance on foreign oil. Yet while America must conserve more and move toward renewable energy, it still needs to pursue new domestic oil and gas production, given the fact it will take decades before renewable energy becomes a dominant energy source. Even with the Obama administration's goal to decrease dependence on oil, it is projected that fossil fuels will still account for two-thirds of this nation's energy consumption in 2025. Meanwhile, every barrel of oil that is not produced in the U.S. will be imported from abroad to meet our needs. Given economic, environmental and geopolitical concerns, America must produce more of the oil it consumes – under American laws, regulations and oversight, and by American workers.

It is vital that our nation's abundant energy resources be fully utilized for compelling economic and energy security reasons. RDC encourages BOEMRE to re-affirm Lease Sale 193 as held in 2008. Thank you for the opportunity to provide comments.

Sincerely,

192-)

Carl Portman Deputy Director



2011-2012 Executive Committee Tom Maloney, President

# **RESOURCE DEVELOPMENT COUNCIL**

#### Growing Alaska Through Responsible Resource Development

July 1, 2011

National Ocean Council 722 Jackson Place, N.W. Washington, DC 20503

Submitted via http://www.whitehouse.gov/administration/eop/oceans/sap/comments

Re: Strategic Action Plan Outlines

To Whom It May Concern:

The Resource Development Council for Alaska (RDC) is writing to address concerns related to the interim strategic action plan outlines (SAP outlines).

RDC is an Alaskan non-profit, membership-funded organization founded in 1975. Our membership is comprised of individuals and companies from Alaska's oil and gas, mining, timber, tourism, and fisheries industries, as well as Alaska Native corporations, local communities, organized labor, and industry support firms. RDC's purpose is to link these diverse interests together to encourage a strong, diversified private sector in Alaska and expand the state's economic base through the responsible development of our natural resources.

Overall, RDC respectfully requests the NOC fully consider the following suggestions, after which, RDC addresses the nine SAP outlines.

In comments at the listening session held in Anchorage, Alaska on June 10, 2011, RDC asked that instead of adding another layer of policy, please improve coordination of existing protection measures, such as the Clean Water Act, the National Environmental Policy Act, and the Magnuson-Stevens Fishery Conservation Act.

Alaska's economy is based on responsible resource development that is done in accordance with existing local, state, and federal environmental protections and laws. We must continue to have access to our valuable and traditional resources.

Responsible development of these resources creates jobs in communities throughout Alaska, many of which have few other jobs available. Many of these communities will disappear if overly burdensome regulations are added to existing and new projects.

Phil Cochrane, Sr. Vice President L.F. "Len" Horst, Vice President Eric Fjelstad, Treasurer Ralph Samuels, Secretary Wendy Lindskoog, Past President Bob Berto Patty Bielawski Pat Carter Marilyn Crockett Steve Denton Jeff Foley Stan Foo Paul Glavinovich Scott Jepsen Lance Miller Lisa Parker Dale Pittman Ethan Schutt Lorna Shaw John Shively Jeanine St. John Scott Thorson Cam Toohey Directors Greg Baker Dave Benton Allen Bingham Dave Chaput Steve Connelly Bob Cox Dave Cruz Allan Dolynny Paula Easley Ella Ede Brad Evans Corri Feige Carol Fraser Tim Gallagher Ricky Gease Dan Graham Chuck Greene Scott Habberstad Karl Hanneman Rick Harris Paul Henry Steve Hites Larry Houle Teresa limm **Bill Jeffress** Mike Jungreis Frank Kelty Kip Knudson Thomas Krzewinski Jim Laiti John Lau Tom Lovas Andy Mack Thomas Mack John MacKinnon Stephanie Madsen Sam Mazzeo Mary McDowell Ron McPheters James Merv Denise Michels Hans Neidig Judy Patrick Charlie Powers Mike Satre Mary Sattler Ken Sheffield Keith Silver Lorali Simon John Sturgeon Dan Sullivan Michael Terminel Jan Trigg

Ex-Officio Members Senator Mark Begich Senator Lisa Murkowski Congressman Don Young Governor Sean Parnell RDC also notes that in comments to the NOC on April 29, 2011, we asked that Alaskan stakeholders be involved in the development of the SAPs. We write to reiterate those comments and recommendations.

Alaska is an ocean state, with coastlines on two oceans, the Arctic and the Pacific, and with three different seas: Chukchi, Beaufort, and the Bering Sea. Alaskan stakeholders, including all RDC members, have a large interest in protecting these seas, as well as the three million lakes and three thousand rivers in Alaska.

There is an existing array of measures in place to protect our nation's waters, which clearly demonstrates our nation's interest in not only safeguarding, but also wisely using our ocean resources.

The actions outlined in the SAPs could negatively impact many industries in Alaska, with no added benefit to the environment. The potential negative economic impact to communities all over Alaska could result from damage to industries in Alaska, such as transportation, commercial fishing, mining, tourism, construction, and energy – including oil, gas, and renewable.

#### **Strategic Action Plan Outlines Comments**

Objective #1: Ecosystem-Based Management (EBM)

EBM must be fully defined and must not be developed rapidly. Alaska's ecosystem will be very different than that of a state on the Atlantic. If EBM becomes guidance for new federal regulations, then it must be developed with the best available science, stakeholder involvement, and additional research.

Objective #2: Coastal and Marine Spatial Planning (CMSP)

Any CMS Plan must involve the regional Fishery Management Council. The North Pacific Fishery Management Council oversees the world's healthiest and best managed fisheries in Alaska.

Objective #3: Inform Decisions and Improve Understanding

The plan to prioritize research activities is based on a study not yet available to the public. Stakeholders cannot review and understand the basis of this plan without access to the guiding documents.

**Objective #4: Coordinate and Support** 

RDC continues to support coordination of management entities and encourages the NOC to not add an additional layer of regulation.

Objective #5: Resiliency and Adaption to Climate Change and Ocean Acidification Alaska has many communities directly impacted by climate change, however, greenhouse gas emissions/climate change should not be regulated by ocean policy.

Objective #6: Regional Ecosystem Protection and Restoration Existing protection and restoration efforts in Alaska are adequate. RDC recommends these efforts be better coordinated, in place of new and costly federal regulations.

Objective #7: Water Quality and Sustainable Practices on Land

Again, existing measures are already in place and working, such as the National Environmental Protection Act (1969), the Coastal Zone Management Act (1972), and other federal, state, and community regulations.

Objective #8: Changing Conditions in the Arctic

Alaska is what makes the United States of America an Arctic Nation. This said, Alaska must be allowed to improve infrastructure and increase access to it oceans. With increased access comes more research and a

better understanding of the Arctic. Additional research and stakeholder involvement must be recognized by the NOC before moving forward.

Objective #9: Ocean, Coastal, and Great Lakes Observations, Mapping, and Infrastructure RDC encourages the NOC to support continued research and delay implementation of any new regulations without adequate input from stakeholders.

In conclusion, RDC believes any ocean policy should coordinate with existing management programs and stakeholders with a focus on avoiding redundancy and maintaining access.

Thank you for the opportunity to comment on the outlines.

Sincerely,

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Marleanna Hall Projects Coordinator



# **RESOURCE DEVELOPMENT COUNCIL**

Growing Alaska Through Responsible Resource Development

Founded 1975

June 21, 2011 2010-2011 Executive Committee Tom Maloney, President Phil Cochrane, Sr. Vice President L.F. "Len" Horst, Vice President Eric Fielstad, Treasurer Steve Denton, Secretary Wendy Lindskoog, Past President Bob Berte Patty Bielawski Pat Carter Marilyn Crockett Jeff Foley Stan Foo Paul Glavinovich Wendy King Stephanie Madsen Lance Miller Dale Pittman Ethan Schutt Lorna Shaw John Shively Tiel Smith Jeanine St. John Scott Thorson Cam Toohey Directors Greg Baker Dave Benton Allen Bingham Dan Britton Dave Carey Dave Chaput Steve Connelly Bob Cox Allan Dolynny Paula Easley Ella Ede Brad Evans Joe Everhart Corri Feige Carol Fraser Dan Graham Chuck Greene Scott Habberstad Karl Hanneman Rick Harris Paul Henry Steve Hites Teresa Imm Bill leffress Mike Jungreis Frank Kelty Kip Knudson Thomas Krzewinski John Lau Linda Leary Jennifer Loten Tom Lovas Andy Mack John MacKinnon Mary McDowell Ron McPheters James Mery Denise Michels Hans Neidig Lisa Parker Judy Patrick Charlie Powers Ralph Samuels Mary Sattler Danny Seybert Ken Sheffield Keith Silver John Sturgeon Dan Sullivan **Michael Terminel** Jan Trigg John Zage Ex-Officio Members Senator Mark Begich

Senator Lisa Murkowski Congressman Don Young Governor Sean Parnell Kenai Peninsula Borough Assembly

Re: Proposed KPB 21.18.025 Ordinance Revision

Dear Members of the Assembly:

The Resource Development Council for Alaska, Inc. (RDC) writes to caution the Assembly against expanding Kenai Peninsula Borough Code 21.18 to include all anadromous bodies of water within the municipal boundaries of the Borough, without considering inclusion of qualifying language.

RDC is a statewide business association comprised of individuals and companies from Alaska's oil and gas, mining, forest products, tourism and fisheries industries. RDC's membership includes Alaska Native Corporations, local communities, organized labor, and industry support firms. RDC's purpose is to encourage a strong, diversified private sector in Alaska and expand the state's economic base through the responsible development of our natural resources.

While RDC appreciates the ordinance as established in 1996, we caution against the proposed amendment to include all anadromous bodies of water within the Borough. The section titled "Purpose" states "It is the intent of this ordinance to avoid duplicating regulations of state, federal, or municipal agencies and to minimize conflicts between those regulations and this ordinance." The proposed revision counters the language written in the Purpose section and duplicates existing state and federal laws, with no added benefit to salmon habitat.

Including all anadromous streams in the Borough could have unforeseen and unintended consequences. When adopted in 1996, the ordinance was intended to protect high-use areas from fishing pressure and urban development. These areas have few regulations from agencies outside of the Borough, and therefore municipal ordinance may be appropriate for them. However, much of the expansion areas being contemplated do not need the same type of protection as the currently covered areas. The added areas may include large-scale resource development projects that are already subject to extensive state and federal permit processes, including detailed salmon habitat review. These processes, including National Environmental Policy Act (NEPA) reviews, provide opportunities for the Borough and its residents to address concerns regarding large-scale projects. The agencies also have experts on hand with a breadth of knowledge on their given subject area. A local planning commission does not have the resources to conduct extensive reviews such as this.

RDC urges you to recognize the intent of the 1996 planning commission and apply protection only to the areas that need it, while recognizing development projects subject to extensive state and federal regulations that do not need additional, and duplicative, requirements applied by the Borough.

Thank you for the opportunity to comment. Samp

Deantha Crockett **Projects Coordinator** 



## **RESOURCE DEVELOPMENT COUNCIL**

Growing Alaska Through Responsible Resource Development

Founded 1975

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> Ex-Officio Members Senator Mark Begich Senator Lisa Murkowski Congressman Don Young Governor Sean Parnell

Mr. Kenwyn George State of Alaska Department of Environmental Conservation 410 Willougby Ave Juneau, AK 99801

Re: Issuance of an APDES Permit to the Kensington Mine

Dear Mr. George:

June 8, 2011

The Resource Development Council for Alaska, Inc. (RDC) writes to express support for the issuance of an Alaska Pollutant Discharge Elimination System (APDES) permit to the Kensington Mine.

RDC is a statewide business association comprised of individuals and companies from Alaska's oil and gas, mining, forest products, tourism and fisheries industries. RDC's membership includes Alaska Native Corporations, local communities, organized labor, and industry support firms. RDC's purpose is to encourage a strong, diversified private sector in Alaska and expand the state's economic base through the responsible development of our natural resources.

The Kensington Mine began operating in 2010 and has a projected mine life of at least 10 years. The mine's current operating plan includes two highly advanced treatment plants operated and monitored by experienced technicians and scientists. The mine uses a 23-acre lake for tailings treatment, for which the monitoring plan is extensive. At closure, the mine will increase the size of the lake and enhance fisheries and wildlife habitat.

The APDES permit places stringent standards that ensure more than adequate protection of human health and water quality. The outlined discharge limitations and monitoring requirements are at least as restrictive as the prior permit drafted by the Environmental Protection Agency (EPA). This exemplifies the fact that the State of Alaska can and should issue discharge permits going forward.

The Kensington Mine employs over 200 people, with a strong emphasis on local and Alaska Native hire. The mine and its employees contribute over \$2 million to the City & Borough of Juneau in property and sales taxes. It is clearly an economic engine for Southeast Alaska with a strong commitment to protect the environment. Therefore, RDC wholeheartedly supports the issuance of the final APDES permit for Kensington in a timely fashion. Thank you for the opportunity to comment on this important issue.

Sincerely, le a Ali

Deantha Crockett Projects Coordinator



Bob Berto Patty Bielawski

Pat Carter Marilyn Crockett Jeff Foley Stan Foo

Paul Glavinovich Wendy King Stephanie Madsen Lance Miller

Dale Pittman Ethan Schutt

Lorna Shaw John Shively

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Lisa Parker Judy Patrick

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Executive Director

Jason W. Brune 2010-2011 Executive Committee

Tom Maloney, President Phil Cochrane, Sr. Vice President

L.F. "Len" Horst, Vice President Eric Fjelstad, Treasurer

Steve Denton, Secretary Wendy Lindskoog, Past President

# **RESOURCE DEVELOPMENT COUNCIL**

Growing Alaska Through Responsible Resource Development

May 25, 2011

Office of Water and Watersheds EPA 1200 Sixth Avenue, Suite 900 Seattle, WA 98101

Submitted via email to godsey.cindi@epa.gov

Re: NPDES Permit AK-003865-2 for the Red Dog Mine

To Whom It May Concern:

The Resource Development Council for Alaska (RDC) is writing to support the Environmental Protection Agency's (EPA) proposed discharge limitations outlined in the Draft Permit dated January 8, 2010 (draft permit) and specifically those proposed limits for Total Dissolved Solids (TDS) and cyanide.

RDC is a statewide business association comprised of individuals and companies from Alaska's oil and gas, mining, forest products, tourism and fisheries industries. RDC's membership includes Alaska Native Corporations, local communities, organized labor, and industry support firms. RDC's purpose is to encourage a strong, diversified private sector in Alaska and expand the state's economic base through the responsible development of our natural resources.

The discharge limitations detailed in the draft permit establish realistic standards while still protecting human health and the environment. The EPA had determined these limits are not only protective, but also within the bounds of the Clean Water Act.

Since production began at the Red Dog Mine, improvements to the water quality of the Red Dog Creek have been achieved and maintained. The discharge of treated water from Red Dog has improved water quality, reducing naturally occurring acid and metals, enhancing fish populations.

The Red Dog Mine provides hundred of jobs to the Northwest Alaska economy and funds the entire tax base of the Northwest Arctic Borough. In 2010, royalties of nearly \$146 million to NANA Regional Corporation, with as much as \$82 million dispersed to all other Alaska Native Corporations, were paid by the Red Dog Mine.

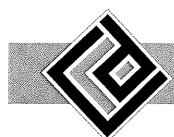
In conclusion, RDC supports the reinstatement of the 2010 permit limitations, and applauds the EPA's efforts to avoid overly stringent regulations that could severely impact the Northwest Alaska economy. Thank you for the opportunity to comment on this important issue.

Sincerely,

Meresones How

Marleanna Hall

**Ex-Officio Members** Senator Mark Begich **Projects Coordinator** Senator Lisa Murkowski Congressman Don Young Governor Sean Parnell



# **RESOURCE DEVELOPMENT COUNCIL**

Growing Alaska Through Responsible Resource Development

May 23, 2011

Senator Lisa Murkowski United States Senate Washington, D.C. 20510

Re: Supporting Sealaska Corporation's Land Entitlement Legislation, S.730

Dear Senator Murkowski:

The Resource Development Council is writing to express its support for S. 730, the Southeast Alaska Native Land Entitlement Finalization and Jobs Protection Act.

RDC is a statewide, non-profit, business association comprised of individuals and companies from Alaska's oil and gas, mining, timber, tourism and fisheries industries. Our membership also includes Native regional and village corporations, local governments, organized labor and industry support firms. In fact, all of Alaska's 13 Native Regional Corporations are members of RDC. Our mission is to help grow Alaska's economy through the responsible development of the state's natural resources.

S. 730 is the result of more than 225 community meetings and reflects the needs and concerns of Southeast Alaska residents. RDC appreciates the efforts of the Alaska Congressional Delegation to fulfill the 40-year old promise of the Alaska Native Claims Settlement Act (ANCSA) and convey to Sealaska Corporation its final 85,000 acres of land.

In 1971, Congress enacted ANCSA to recognize and settle the aboriginal claims of Alaska Natives to their traditional homelands by authorizing the establishment of Alaska Native corporations to receive and manage lands and funds awarded in settlement of the claims. The purposes of ANCSA were not only to settle the land claims of Alaska Natives, but also to provide them with a means to pursue economic development and create sustainable economies for the benefit of Alaska's Native people. However, more than 35 years after the passage of ANCSA, the land conveyances have yet to be completed.

Executive Director Jason W. Brune 2010-2011 Executive Committee Tom Maloney, President Phil Cochrane, Sr. Vice President L.F. "Len" Horst, Vice President Eric Fielstad, Treasurer Steve Denton, Secretary Wendy Lindskoog, Past President Bob Berto Patty Bielawski Pat Carter Marilyn Crockett Jeff Foley Stan Foo Paul Glavinovich Wendy King Stephanie Madsen Lance Miller Dale Pittman Ethan Schutt Lorna Shaw John Shively Tiel Smith leanine St. John Scott Thorson Cam Toohey Directors Greg Baker Dave Benton Allen Bingham Dan Britton Dave Carey Dave Chaput Steve Connelly Bob Cox Allan Dolynny Paula Easley Ella Ede Brad Evans Ine Everhart Corri Feige Carol Fraser Dan Graham Chuck Greene Scott Habberstad Karl Hanneman **Rick Harris** Paul Henry Steve Hites Teresa Imm Bill Jeffress Mike Jungreis Frank Kelty Kip Knudson Thomas Krzewinski John Lau Linda Leary Jennifer Loten Tom Lovas Andy Mack John MacKinnon Mary McDowell Ron McPheters James Merv Denise Michels Hans Neidig Lisa Parker Judy Patrick Charlie Powers Ralph Samuels Mary Sattler Danny Seybert Ken Sheffield Keith Silver John Sturgeon Dan Sullivan Michael Terminel Jan Trigg John Zager

Ex-Officio Members Senator Mark Begich Senator Lisa Murkowski Congressman Don Young Governor Sean Parnell Since 1971, many Alaska Native corporations have become successful and powerful economic engines within their regions and throughout the State of Alaska. Sealaska is the single largest private employer in Southeast Alaska, providing hundreds of part-time and full-time jobs annually, and contributing as much as \$90 million each year to the Southeast Alaska economy. Sealaska also provides a significant benefit to Alaska Natives across the state through its annual 7(i) revenue sharing contributions, which have totaled over \$300 million.

In recent years, Sealaska has engaged in a comprehensive land entitlement and conservation initiative, allowing it to complete its land entitlement by making cultural and economic land selections outside of original "withdrawal areas." ANCSA limited Sealaska land selections to withdrawal areas surrounding certain Native villages in Southeast Alaska. The problem is that in Sealaska's case, there are no lands remaining in these withdrawal areas that meet the corporation's traditional, cultural, or socioeconomic needs. Forty percent of the original withdrawal areas are salt water. Selection from the withdrawal areas would not fulfill the promise of ANCSA – to create sustainable economies for the Native people of Southeast Alaska.

In return for selecting lands outside the withdrawal areas, Sealaska would allow removal of the encumbrance created by the withdrawal of lands for Alaska Native selection in Southeast Alaska. These lands have significant public value as 85 percent are roadless areas containing some of the highest value intact watersheds important to local communities, have over 112,000 acres of productive old-growth timber and 125,000 acres of core biological and high value areas.

Benefits of this legislation to the federal government are clear. Passage will enable the federal government to complete its statutory obligation to the Natives of Southeast Alaska, as promised under ANCSA. Sealaska would relinquish selection rights on 327,000 acres of land in the original withdrawal areas, which results in management efficiency and certainty for the U.S. Forest Service. Completion of ANCSA conveyances would also be significant for the Bureau of Land Management.

Benefits to others are also clear. For Alaska Natives throughout Alaska, sustainable Sealaska timber operations means continued revenue sharing distributions to other Alaska Natives under ANCSA Section 7(i). For some Alaska Native corporations, 7(i) revenues are vital to their survival. For supporters of roadless designations, Sealaska would relinquish selection rights in areas that are largely roadless and of high value fish and wildlife habitat. More than 70 percent of the acres identified in the bill for selection are in roaded areas. Most importantly, the legislation fulfills Sealaska's final entitlement of 85,000 acres – no more land than is originally owed to the corporation under ANCSA.

If Sealaska does not receive conveyance of all of the lands to which it is entitled in the near term, the primary economic activity of Sealaska will soon cease, which will impact Southeast Alaska's Native people, the Southeast Alaska economy, and Alaska Native corporations throughout the state that have come to rely upon Sealaska's 7(i) contributions.

The Resource Development Council strongly supports the enactment by the United States Congress of S.730 to complete Sealaska's ANCSA land entitlement to allow the corporation to continue to help meet the economic needs of our Native people and their corporations throughout Alaska. Moreover, the Alaska Federation of Natives and the CEOs of all of Alaska's regional Native corporations endorse Sealaska's land legislation.

Thank you for introducing S. 730 and standing up for the Native people of Southeast Alaska. RDC stands ready to assist your efforts in Congress on this important legislation.

Sincerely,

RESOURCE DEVELOPMENT COUNCIL For Alaska, Inc.

Carl Portman Deputy Director

#### Alaska's Gas: What Now?

Thursday, September 08, 2011 at 12:00 PM (GMT-0900)

Anchorage, AK

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#### **Ticket Information**

TICKET TYPE	SALES END	PRICE	FEE	QUANTITY
General Admission	Sep 08, 2011	\$25.00	\$0.00	( <u> </u> )
Corporate Sponsor Table Includes 8 lickets and sponsorship recognition	Sep 08, 2011	\$1,000.00	\$0.00	۲

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#### **Event Details**

#### Alaska's Gas: WHAT NOW?



Dan Fauske, Cathy Forester, Frank Richards, Rep. Charisse Millett, Mayor Dan Sullivar.



Gov. Sean Parnell, Sen. Mark Begich, Sen. Lesil McGuire, Bill Walker, Daniel Sullivan

#### Join The Conversation!

The dream of getting Alaska's gas to market has eluded us for years. Some say now is the time to take matters into our own hands. They say, "No more studies, planning, or indecision." But with so many different options, ideas, and plans, Alaskans must first come together, unite, and find common ground on how to get our gas to market.

Dan Fagan presents a first ever luncheon featuring all the players, decision makers, and experts on Alaska gas. The free for all luncheon/town hall meeting has the sole purpose of determining what's real, true, and plausable for Alaska's vast gas resources.

The last luncheon sold out quickly and people were turned away. Get your tickets while they are still available.

YourAlaskaLink

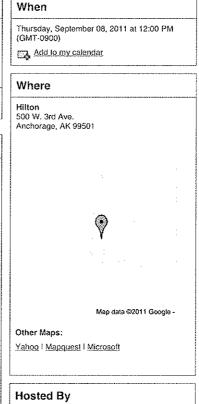
Register Today!\*

Thursday, September 8th at the Hilton Hotel \$25.00/per person includes lunch Doors Open at 11:30am, Event starts at 12:00pm



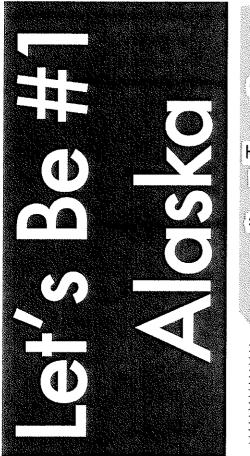
\*No refunds given after purchase \*Please print confirmation email for event entry





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Robert Crumley, Ph.D, has dedicated his career to the continued improvement of our educational system.

His presentation will focus on strategies designed to help Alaskan organizations sustain growth, profitability and continued success.



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### **Organizations cannot** survive without strong Leadership!

In a time when the stumbling US Economy is resulting in layoffs and closures, leadership is especially crucial for the sustainability and success of companies.

The Alaska Performance **Excellence** (APEX) Foundation is

proud to present their second luncheon event aimed at inspiring Alaska's leaders to achieve healthier, sustainable, and successful organizations.

Robert Crumley, Ph.D, Superintendent of the Chugach School District and one of the founders of APEX, will engage participants in relevant and valuable discussions about actions leaders can take to guide and sustain organizations.

The Chugach School District was one of the first education organizations to receive the Malcolm Baldrige National Quality Award and was one of the first two recipients of the APEX award in 2009. Crumley's innovative leadership played an integral role in the school district's success at achieving these prestigious awards.



Alaska Performance **Excellence** Foundation

Date:	September 29,	2011
Time:	11:30 - 12:15	Networking and Lunch
	12:15 - 12:45	Crumley Presentation
0.000	12:45 - 1:00	Question/Answer with
		Crumley and APEX
Venue:	Petroleum Club	of Anchorage
	3301 C Street,	
Cost:	\$35.00 pre-pair	d; \$40 at the door



# **Membership Form**

RDC is a statewide business association comprised of individuals and companies from Alaska's oil and gas, mining, forest products, tourism and fisheries industries. RDC's membership includes Alaska Native Corporations, local communities, organized labor, and industry support firms. RDC's purpose is to encourage a strong, diversified private sector in Alaska and expand the state's economic base through the responsible development of our natural resources.

To view a list of current members, please visit http://www.akrdc.org/links/

Name:		Title:	
Company:			
Mailing Address:			
City/State/Zip:			
Phone:		Mobile:	
Email: Referred by (if applicable): _			
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> Forestry Oil & Gas





Mining



Tourism

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