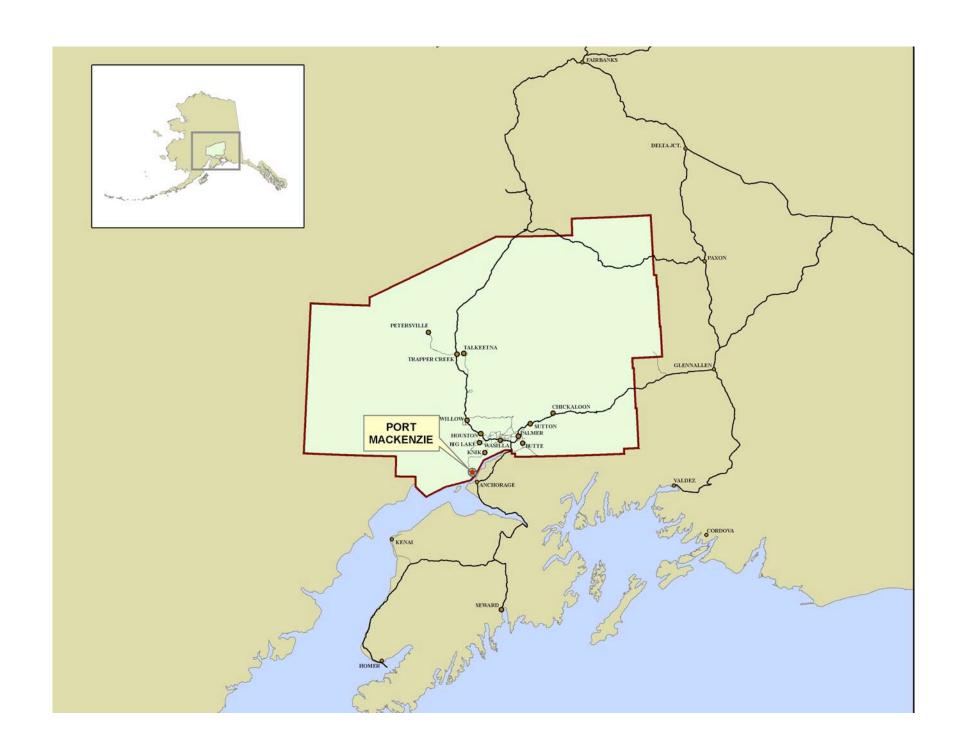
Mat-Su Borough Development Update

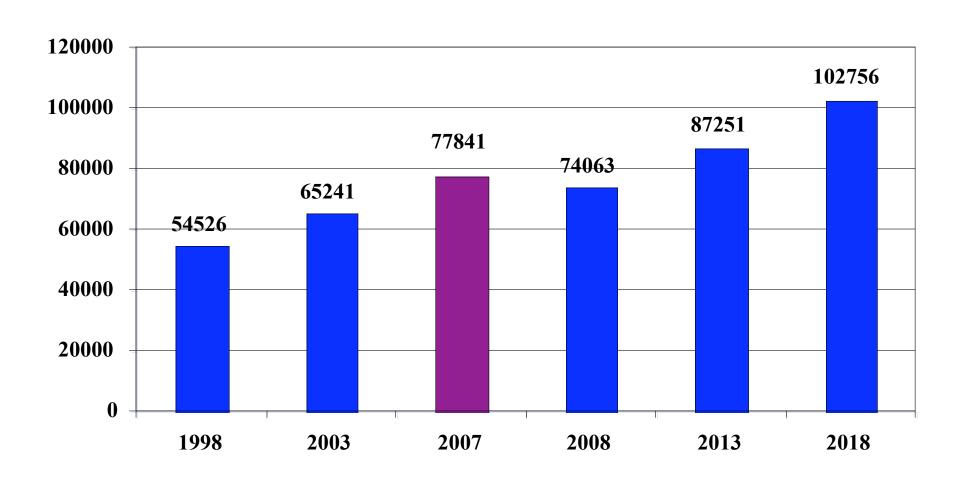




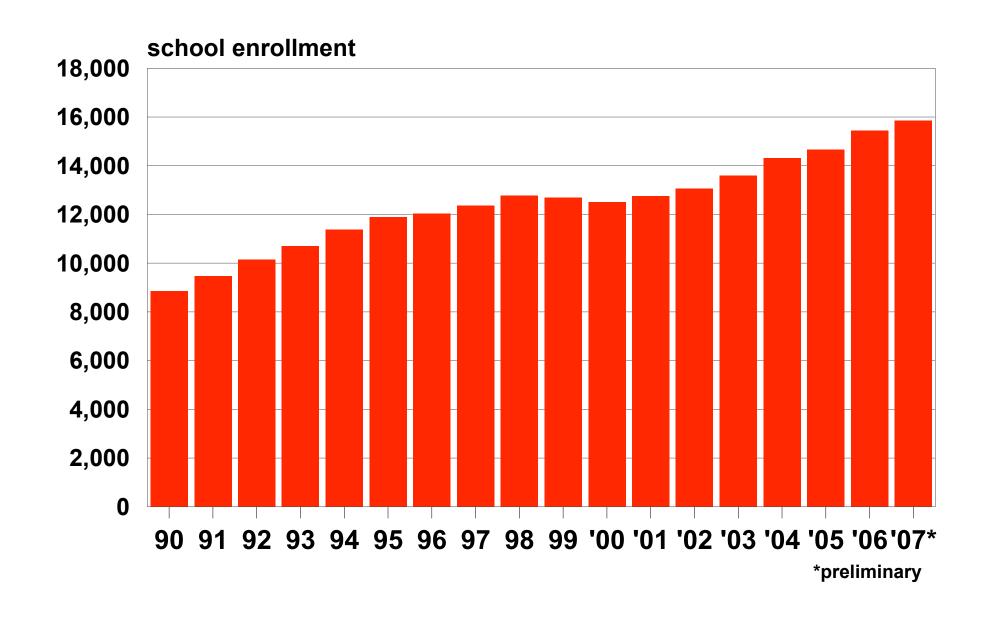
Topics

- > Indicators
- > Economic Development

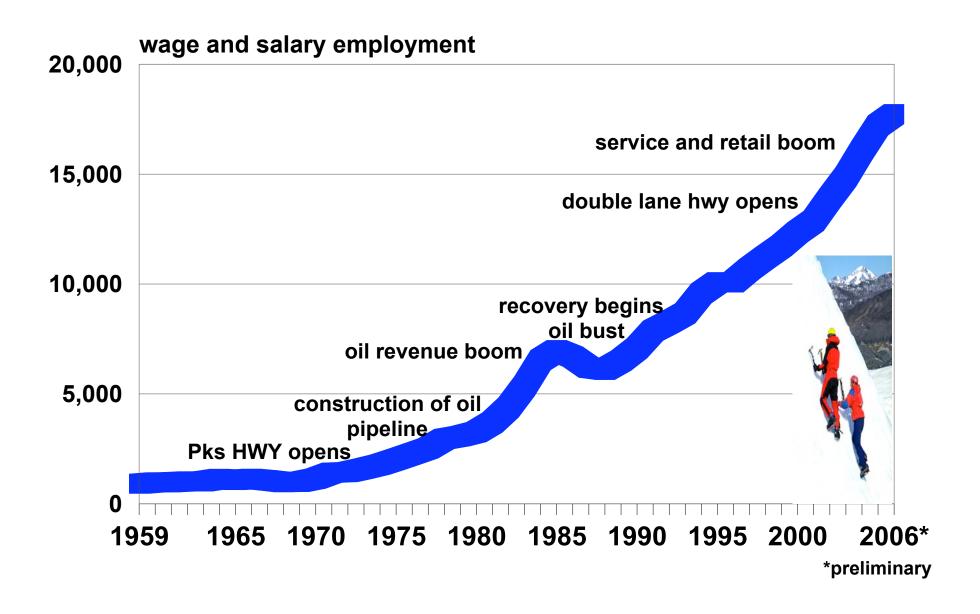
Trends-Population Forecasts



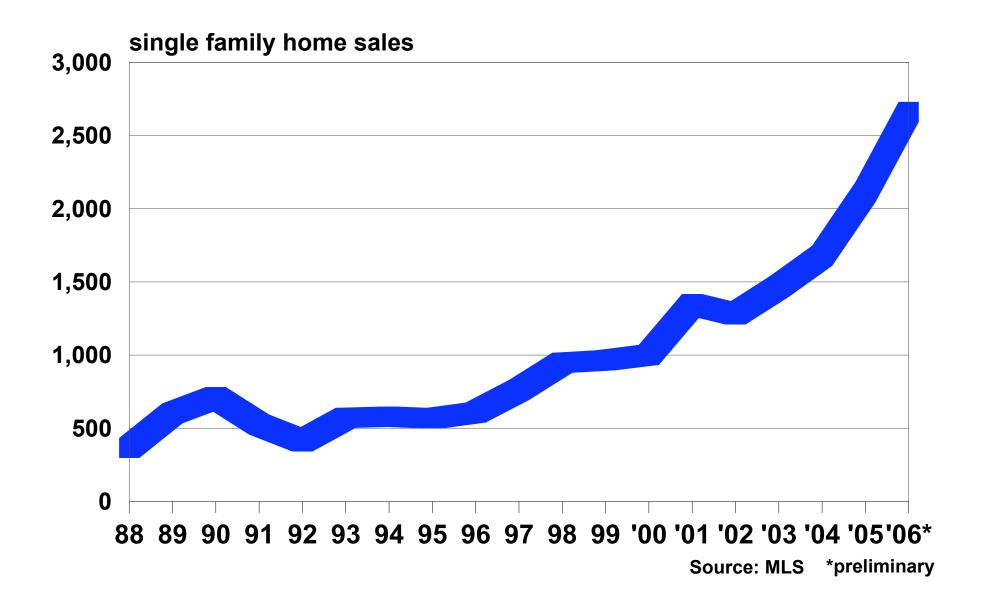
The Valley Is One Of Few Places Where School Enrollment Keeps Climbing-But More Slowly



A Decade Of Uninterrupted Economic Growth In The Valley

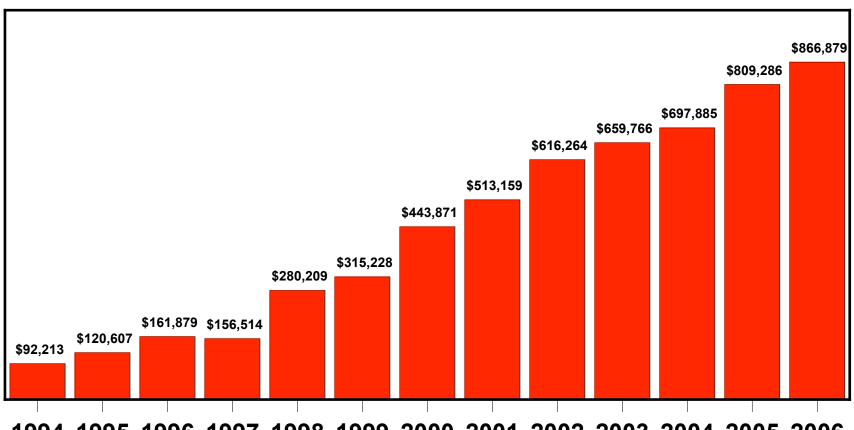


Single Family Homes Sold In The Mat-Su Valley



Hotel Activity Soars In The Valley

bed tax revenues



1994 1995 1996 1997 1998 1999 2000 2001 2002 2003 2004 2005 2006

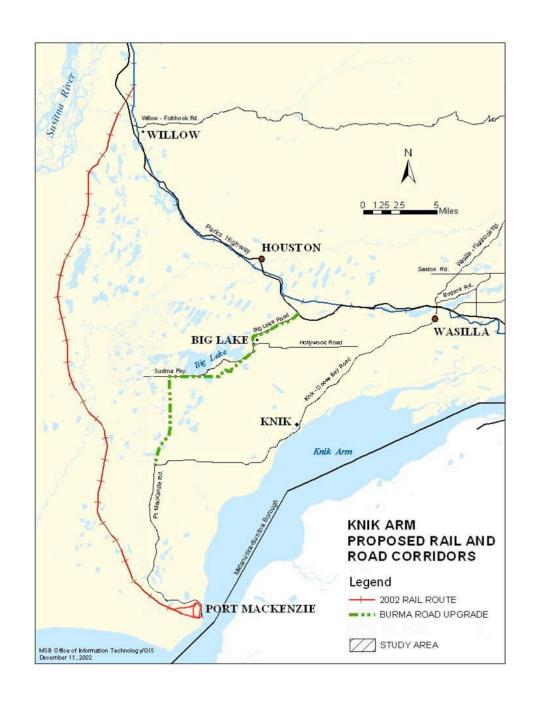
Source: MatSu Convention and Visitors Bureau.

Port MacKenzie



Gateway to
Interior and Southcentral Alaska

PORT MACKENZIE LOCATION

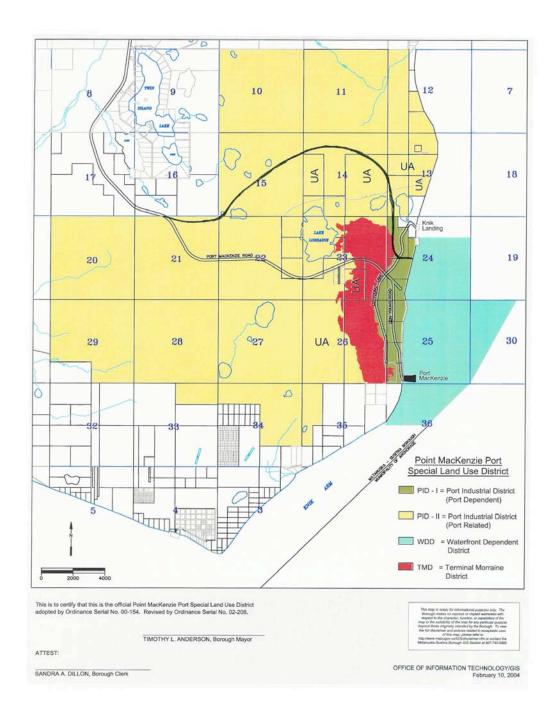


PORT DISTRICT

8,940 Acres
Commercial and
Industrial

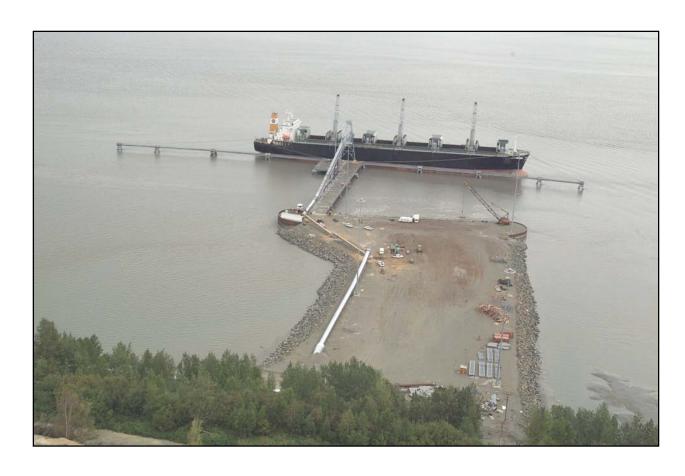
Development

1,130 Acres
Borough Owned
Tidelands

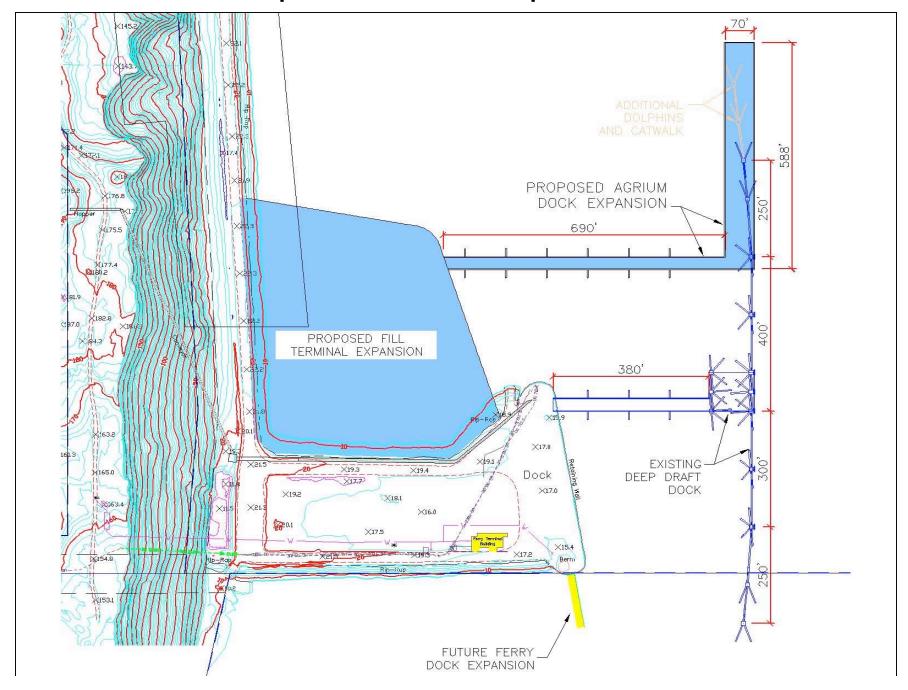


DEEP-DRAFT DOCK (-60' MLLW)

- The Northern most Deep-Draft Dock in North America.
- 485' trestle from existing barge dock leading to a dock face of 1,200'.
- Handles panamax and cape size vessels.



Proposed Dock Expansion







CURRENT BUSINESSES





Alutiiq Manufacturing Contractors

- ☐ Local company started in 2000 building modular homes for rural Alaskans.
- ☐ First shipment from Port MacKenzie's barge dock on July 10, 2001.
- ☐ Branching into government contracts.
- ☐ Veco utilizing facility in 2005 for constructing truckable modulars.

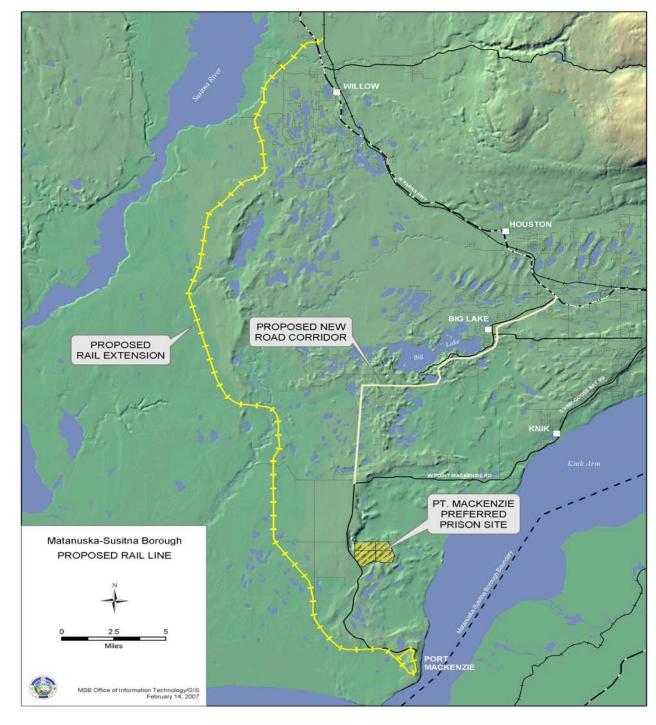
New NPI Warehouse

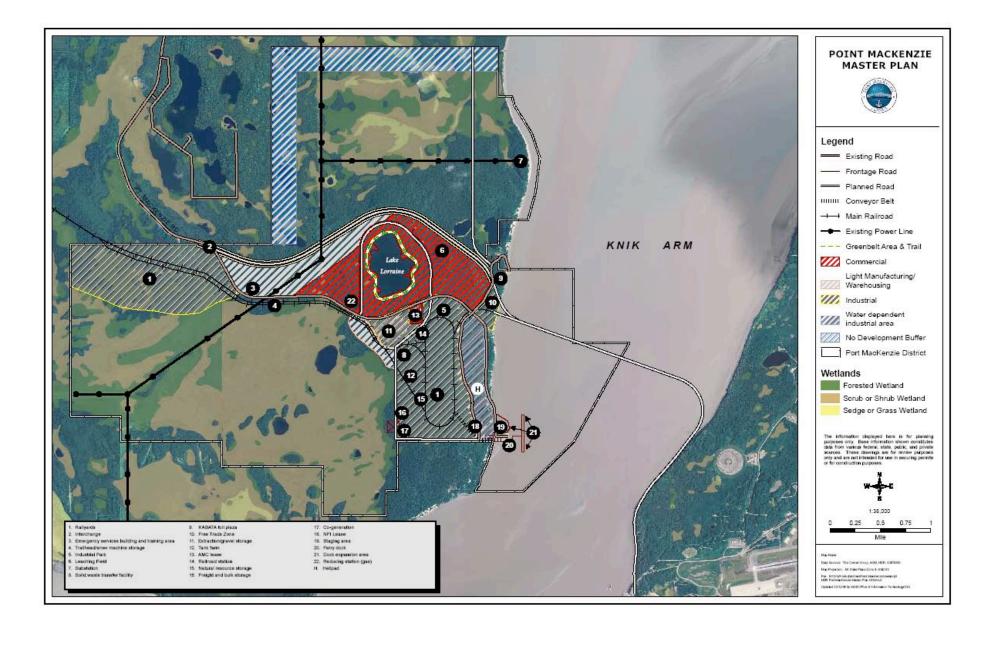




Port MacKenzie Rail Line

A Project of Statewide Significance and Benefit





BENEFITS RAIL LINE TO PORT MACKENZIE

The Shipment of Interior Coal, Timber, Wood Chips, Limestone, Oil and Gas and other Bulk Commodities will become Less Costly. Thus, Alaskan Interior Commodities and Products will be More Competitive on the World Market.

Shorter Rail Distance to Tide Water (Anchorage: +26 Miles, Whittier: +89 Miles, and Seward: +147 Miles)

Significant Rail Freight Savings to Tidewater

Avoids More Congested Portion of Alaska Rail Route

Shorter Rail Distance to Deep Draft Dock (Serves Panamax and Cape Class Ships)

Access to Large Port District and Space for Expansion and Stock Piling Bulk Commodities

Excellent Port Access to Rail Line

New Conveyor Equipment in Place to Load Any Bulk Commodity

Provides a Port for Efficient, more Reliable Coal Delivery to Cook Inlet Agrium Project

Statewide Benefits

- Supports Kenai Gasification Project
- ✓ New Interior Resource Development Opportunities*
 - ✓ Benefits are \$61M to \$737M per year for 100+ years
 - ✓ Limestone
 - ✓ Portland Cement manufacture (US net importer of cement)
 - ✓ Lime/coal pellets for Rural Alaska fuel source (lower costs/less pollution)
 - ✓ Strategic Minerals (nickel, molybdenum)
 - ✓ Improved global price competitiveness of Alaska coal
- ✓ Alternate rail link to Interior (natural disaster/terrorism)
- ✓ Decreased rail congestion (Willow to Anchorage)

^{*}Dr. Paul Metz, University of Alaska Fairbanks



Statewide Benefits

- ✓ Increased royalty, rent, & corporate income tax payments to State of Alaska
- ✓ Lowers cost of building AGIA -
 - ✓ Port MacKenzie has lowest pipe layout and transport cost (\$612 per-joint vs. \$675 at Anchorage)
- ✓ Rail Extension Construction
 ✓ Generates over \$350M total economic output*
 - ✓ Generates over 3,000 jobs

^{*}Includes direct, induced, and indirect

RAIL EXTENSION COSTS, FUNDING, AND SCHEDULE

Rail line extension costs:

EIS - \$12 million Construction Bonds - \$300 million

Funding Sources:

\$12 million for EIS – legislative appropriation during '07 session

Bond endorsement and funding

- Railroad tax free bonds authorized during the '07 session
- Coordinated Actions:

Working with ARR and Agrium Coalition Support (Boroughs, Cities, Private Sector)

Construction Schedule:

Meets Agrium's 2011/2012 Schedule



COOK INLET FERRY

- Will provide daily transportation between Anchorage and Port MacKenzie.
- Also equipped as a Rescue Boat and Command Center.
- VariCraft vessel designed with variable deck configuration.
- Less than 15 minutes to cross the Inlet.





Port MacKenzie Ferry Terminal Building





September 2006

Prison Expansion

- 1,000 to 1,200 beds
- Construction jobs > 1,500
- Operations Employment >250-300
- Site selected Pt. MacKenzie/Goose Bay
- Addressing project delay affects on construction cost escalation

Transportation

- Arterial upgrades
 - Bogard Extension to Glenn
 - Seldon Extension to Church
 - Palmer/Wasilla HwySignalization &Upgrade
 - Trunk Road
 - Fish CreekBridge/Access



Seldon Road Extension



Education Facilities

- 2 new elementary schools underway
- New Vocational/Education center
- New Nutrition center complete
- Next New High School, Valley Center for Art and Learning





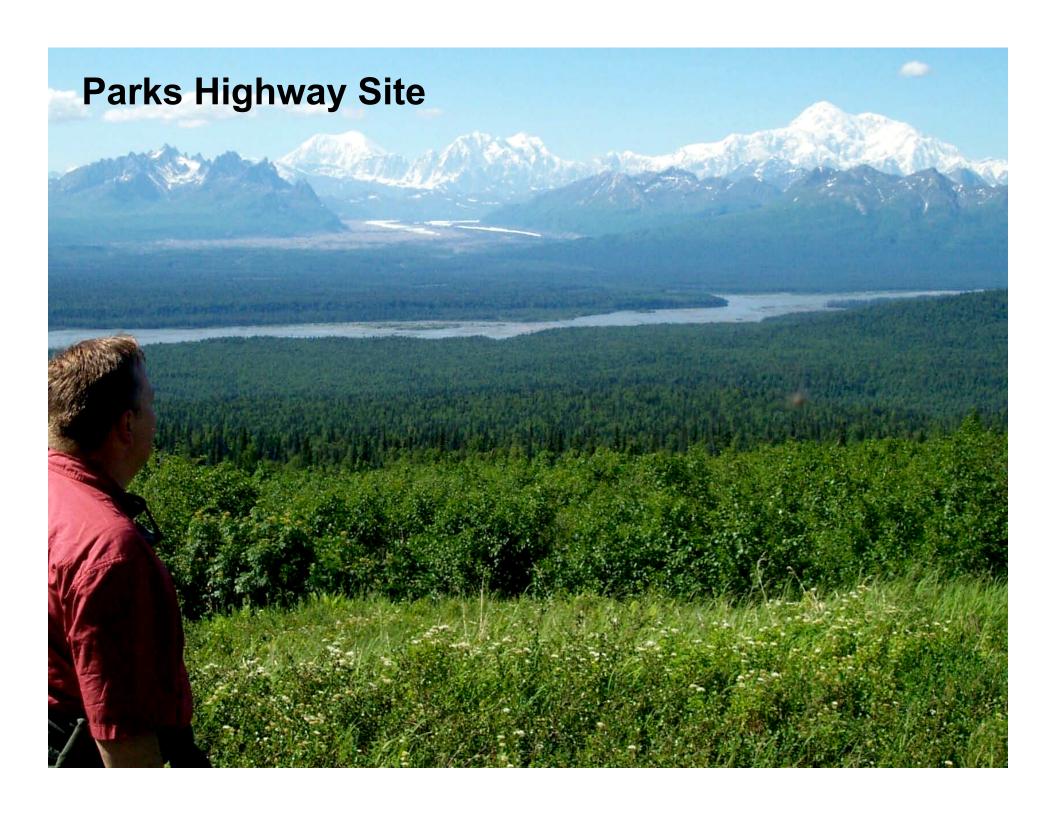


Agriculture and Food Processing Center

- Feasibility analysis complete
- Engineering and design complete
- Environmental complete
- Federal Request submitted for Phase I \$3.2M (was in previous Ag bill)

South Denali Visitor Center

* Alaska State Parks * Matanuska-Susitna Borough *State of Alaska Dept of Transportation *National Park Service



Mat-Su ... A Dynamic and Growing Community!







- √ High Quality of Life.
- ✓ Good Schools and UA College.
- ✓ Well Educated Workforce.
- ✓ Low Taxes & Tax Deferrals.
- ✓ Pro-Business Environment.
- ✓ Ample Room to Grow.
- ✓ Capital Investments Underway.
- ✓ Great Transportation Links.
- ✓ A Positive Attitude.