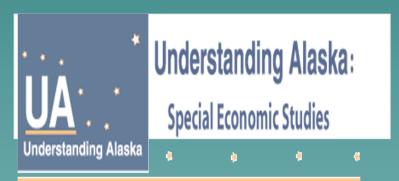
How North Slope Oil Has Transformed Alaska's Economy

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North Slope Oil Statistics

15 Billion Barrels	Production (enough to supply total world demand for 6 months)
\$250 Billion	Value of production at the wellhead (at time of sale)
\$113 Billion	State of Alaska cumulative revenues (purchasing power in 2007 \$)
\$40 Billion	Alaska Permanent Fund balance





Oil Share of Economic Measures

Production value since 1867	90%
State General Fund revenues	85%
Market value of resource production	82%
Industrial property tax base	80%
Private investment spending (Direct)	60%
Gross state product (Direct)	33%
Personal income (Total)	33%
Jobs (Total)	33%
Jobs in Oil Sector	3%





Alaska with Oil: Bigger, Richer, Healthier

- Job Opportunities
- Business Opportunities
- High Incomes
- ◆ Low Taxes
- ◆ Low Prices
- → New People
- Physical Infrastructure
- → Public services
- → Business infrastructure
- Consumer goods and services





Anchorage Daily News

ANOTHER DRY HOLE AT PRUDHOE BAY Companies Say "We Give Up"





Alaska Economic Indicators: Then and Now

	1967	2006
Jobs (000)	118	440
Private Jobs (000)	68	401
Per Capita Income (2006 thousand \$)	\$18	\$37
Population (000)	272	665





The Alaska State Seal







Candidates for Comparison?

- ◆ Oklahoma
- ◆ New Mexico
- ◆ South Dakota
- Wyoming
- ◆ Montana
- → Idaho

- → Florida
- → Nevada
- Hawaii











Maine and Alaska

- Many moose
- ◆ Few humans
- ◆ Cold
- ◆ Remote
- ◆ Independent streak





Maine and Alaska

- Fish / Tourism / Timber / Mining / Agriculture
- Limits on sustainable harvests
- Challenged by globalization
- Small and declining manufacturing
- ◆ Dependence on federal \$\$\$s
- Conflicting visions about use of resources
- "Zero Sum Game" development mentality
- Strategic development planning advice from Brookings Institution





Maine Economic Performance: Some Evidence

- ◆ Gross State Product per capita: 43rd
- ◆ Population growth: 46th
- ◆ Median age: 1st
- ◆ Median Paycheck: 77% as high as Alaska
- Projected population growth = 1/3 US average





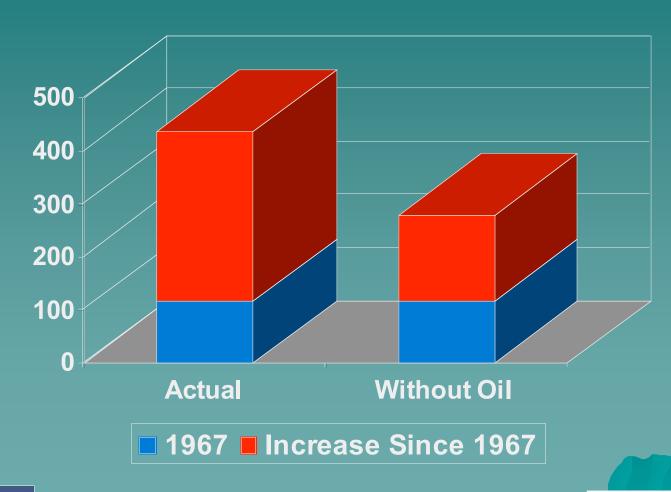
Alaska's Non Oil Economic Drivers: Actual Job Growth (Thousands)

	1967	2007	Change
Tourism	1	22	21
Fishing	7	18	11
Mining	<1	2	2
Air Cargo	-	3	3
Timber/ Military	36	27	-9
Federal Civilian	18	17	-1
Federal Grants	Na	Na	UP





Alaska Jobs: Actual vs. Projected (000)







Spillovers from Oil Development

Boost to Non Oil Drivers

- Low taxes
- \$\$ for Infrastructure
- Availability of Fuel for Air Cargo

Economic Maturation

- Stable markets
- Growing purchasing power
- Lower costs





Resource Curse: Some Symptoms

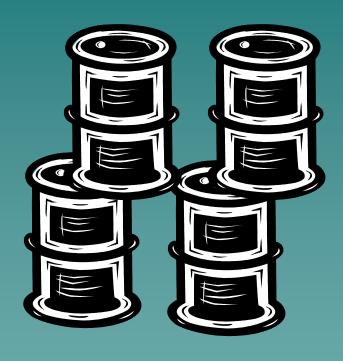
- ◆ Corruption
- ◆ Rent Seeking
- ◆ Entrepreneurial Decline
- Overheating Economy
- → Economic Distortions
- Public Sector Overexpansion
- Mismanagement
- → Underinvestment





No reason to be complacent

Daily per capita oil production





1988

TODAY





"Son of the Permanent Fund" Fund



